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19 June 2009

The Manager
Company Announcement Office
Australian Securities Exchange Limited
Exchange Centre
20 Bridge Street
SYDNEY NSW 2000

Dear Sir/Madam

We attach copy of presentation being shown by Mr Andrew Poulter, Chief Financial Officer, at the Merrill Lynch Emerging Companies Conference today for release to the market.

Yours faithfully

Marcus Clayton
Company Secretary



Merrill Lynch Emerging Companies Conference
19 June 2009

Presented by:
Andrew Poulter
Chief Financial Officer



Agenda

- **ABL profile and geographic spread**
- **Australian cement industry structure**
- **ABL earnings and gearing**
- **ABL strategy overview**
- **ABL key profit drivers**
- **Earnings and cash flow outlook 2009**

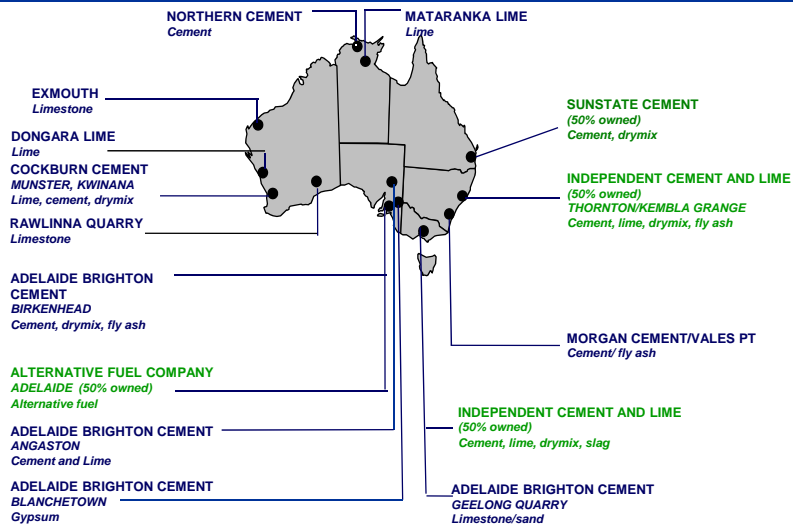
Adelaide Brighton profile

- A leading Australian integrated construction materials and lime producing company with high exposure to the engineering, infrastructure and resource sectors
- An S&P/ASX 200 company with operations in all states and territories
- Well positioned to supply cement to all mainland states from its domestic manufacturing base and import facilities
- Market leader in lime manufacture in Australia, and the second largest supplier of cement
- Market leader in masonry products and an emerging position in aggregates and ready mixed concrete

Key Adelaide Brighton market position

- Market leadership in cement and lime in SA, WA and NT
- Strategic cement positions in NSW (Morgan Cement) and in Qld and Vic through Sunstate (Boral) and ICL (Barro) JV's
- Usual construction sector sales exposure
 - Residential, commercial engineering and infrastructure
- Resource sector exposure to cement and lime
 - Mining sector cements in WA and SA
 - Stable lime demand from alumina and gold resource sectors
- Selective downstream positions in
 - Hy-Tec - concrete Qld, NSW and Vic
 - Austen Quarry and Hurd Haulage - aggregates NSW
 - Mawson Group - aggregates and concrete Vic

Adelaide Brighton's Cement and Lime geographical spread



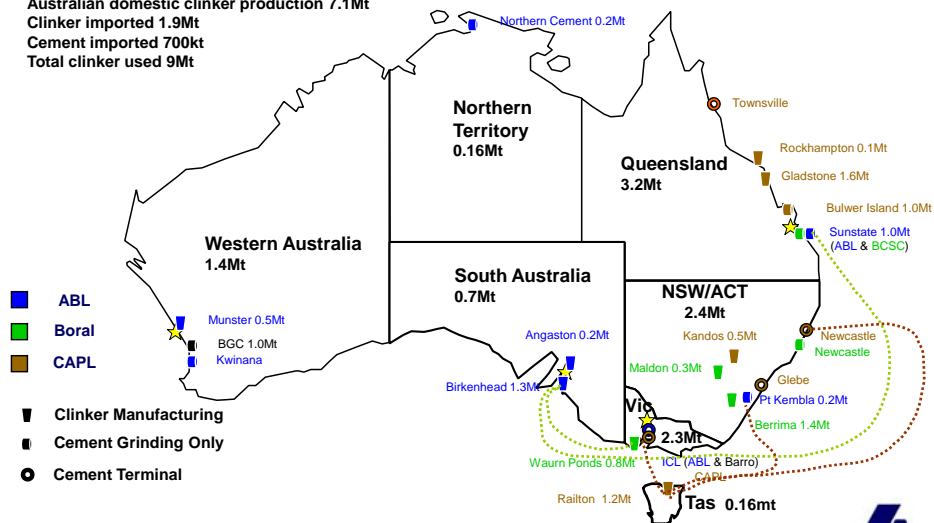
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Australian cement industry 2008

Australian domestic clinker production 7.1Mt
Clinker imported 1.9Mt
Cement imported 700kt
Total clinker used 9Mt

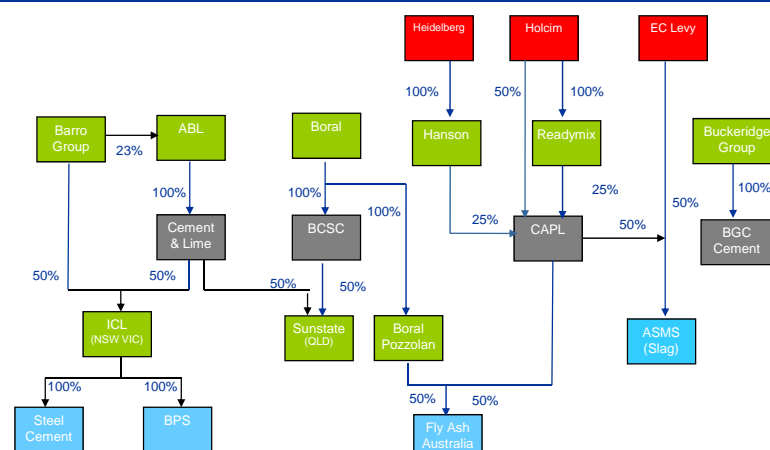


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Australian cement industry ownership



Glossary

ABL: Adelaide Brighton Ltd

BPS: Building Products Supplies

BCSC: Blue Circle Southern Cement

ASMS: Australian Steel Mill Services

ICL: Independent Cement & Lime

CAPL: Cement Australia Pty Ltd

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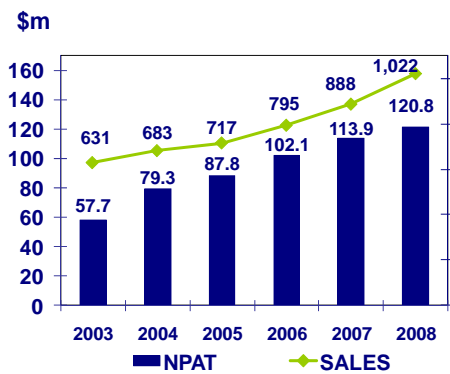
ABL summary earnings

Year to 31 December	2008 \$m	2007 \$m	Change %
Sales revenue	1,022.4	888.4	15.1
EBITDA	245.9	223.9	9.8
EBIT	189.1	171.3	10.4
Net interest	(33.8)	(21.7)	(55.8)
Profit before tax	155.3	149.6	3.8
Tax expense	(34.5)	(35.7)	3.4
Net profit attributable to members	120.8	113.9	6.1
EBIT Margin	18.5%	19.3%	

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ABL financial performance – seven year trend



- Seventh year of sales and earnings growth
- Growth peaked in 2008 in ABL's core cement markets
- Lime demand fell due to Varanus impacts and weaker resource sector demand
- Gas price escalation mitigated by coal fuel strategy in WA
- First time, second half contribution from Hanson Building Products

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ABL institutional equity placement and share purchase plan

- **Equity raising for \$113.5 m**
 - Institutional placement \$65.0m – completed 9 April 2009
 - Share Purchase Plan \$28.5m – completed 11 June 2009
 - Barro Group placement \$20.0m – completed 30 April 2009
(Subject to sell down to eligible shareholders)
- **Placement and SPP price \$1.78 per share**
- **Prudent, proactive strategy:**
 - Strengthens balance sheet
 - Provides headroom to pursue accretive acquisitive and organic growth opportunities
 - Positions for cyclical upturn

ABL issued shares now 627.4m, market cap \$1.4bn

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Pro forma Dec 2008 gearing and liquidity

- Pro forma 31 Dec 2008 after June 2009 placement
- Short term debt <1yr at 30 June 2009 < \$100m
- Placement allows proposed 2010 debt refinancing negotiations to be deferred until Q4 2009 - Q1 2010

	2008	2008 Pro forma
Net debt	\$387.8m	\$276.7m
Equity	\$701.9m	\$813.0m
Gearing - net debt/equity	55.3%	34.0%
Net debt/EBITDA	1.6	1.1

ABL borrowings covenants

ABL has identical borrowings covenants with its three principal lenders CBA, NAB and Westpac

The three key ratios are:

Ratio	Measure	2008	2009
Liquidity	EBIT / Interest	✓✓	✓✓✓✓
Leverage	Debt/ (Debt + equity)	✓✓	✓✓✓✓
Net Tangible assets		✓✓	✓✓

ABL continues to operate comfortably within all three ratios with improved measures forecast in 2009

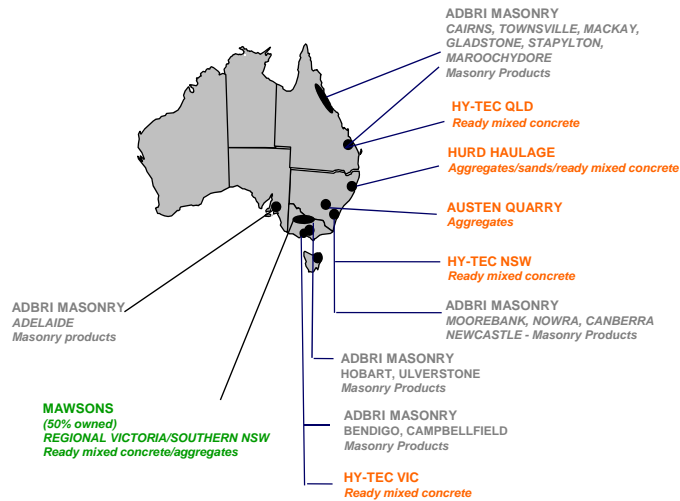
Strategy overview – vertical integration

- **Selective and relevant downstream integration**
 - **Aggregates and Concrete – regional positions**
 - Northern NSW growth: Hurd Haulage, Aggregates, Hy-Tec concrete
 - West Sydney aggregates: Austen Quarry
 - Regional Victoria: Mawson Group 50%
 - **Masonry Products – Australian market leader**
 - Hanson Building Products acquisition in July 2008
 - No presence in WA
- **2009 acquisition activity restrained until valuation expectations abate**

Selective downstream integration strategy

- **Concrete : Qld, NSW and Vic - Hy-Tec 1m m³ concrete**
 - Cement and aggregates pull through
 - Raw materials cost increase recovery through sales price
- **Aggregates: NSW – Austen Quarry and Hurd Haulage;
Vic – Mawsons**
- **Future aggregates value creation:**
 - Permitting constraints will increase
 - Resource scarcity (Penrith)
- **Competitive leverage versus industry majors**

ABL downstream geographical spread



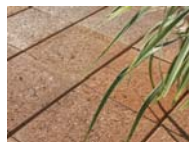
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Adbri Masonry Products

- Market leader in masonry products - Queensland, New South Wales, South Australia, Victoria and Tasmania
- Hanson/C&M \$3m merger synergies on track and restructuring nearing completion
- SAP roll out to SA (June), Vic (July) and NSW (Aug)
- Excess land divestment - Essendon office sold
- Production capacity sized to meet future market demand
- Brand – Adbri Masonry successful launch Q1 2009



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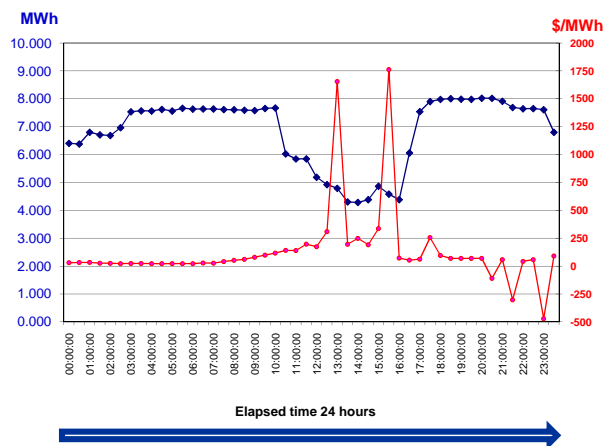
Strategy overview – Cement and Lime operational improvement

- **WA fuel – strategic switch to coal to displace higher cost gas**
 - \$7.0m cost increase avoided in 2008
 - \$3.5m cost saved lower coal price
 - Gas used cost \$5.8m more than in 2007
- **Increased use of alternative fuels to supplement natural gas**
 - Annual increases in waste wood combustion – Sita Resourceco JV
 - NT, SA and WA waste oil fuel use
- **Phases II and III of lime development plans deferred**
- **Increased cement output - Birkenhead shutdown strategy**
 - 2009 annual shutdown reduced to 20 days v 28+ days
 - Re-scheduled in February 2009
 - Electricity price risk management benefits



Cement and Lime SA power pricing

Power price risk management – a day in February 2009



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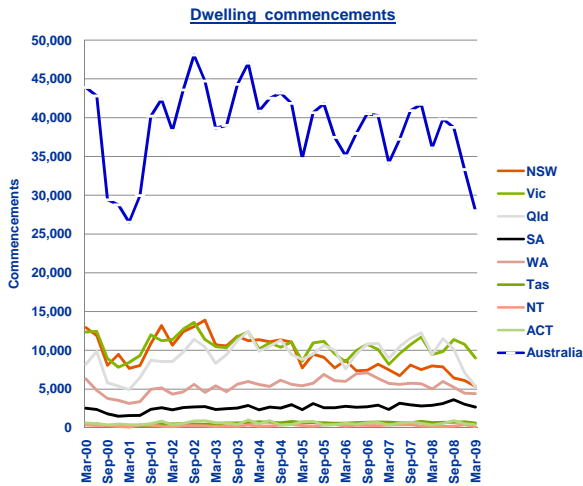
ABL's 2009 profit influences

- Geographic and market spread in the construction and resource sector industries
- Circa 10% decline in cement sales met through reduced imports
- All cement plants operating at capacity
- Cement price increases \$9 - \$15/tonne in core markets
- Relatively stable lime demand at circa 2-3% below 2008 - alumina and gold sector resilience
- Continued focus on lime pricing as contracts expire
- Concrete and Masonry products weakness in Qld and NSW
- Masonry products improvement in Vic, sustained in SA
- Profit optimisation programmes will deliver \$15m EBIT benefit
- Reduced interest expense - lower borrowings and cash rate
- Australian dollar strength - three month hedging policy

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Q1 2009 dwelling commencements



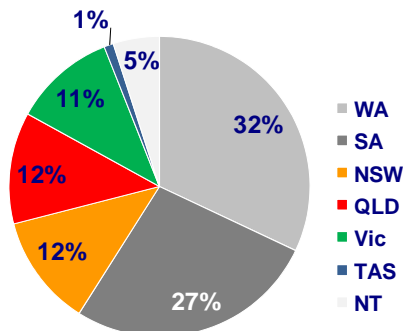
- Quarterly starts at cyclical lows
- Driver for Q1 weakness in demand
- First homeowners grants stimulates Q2
- QLD and NSW weakness

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Sales – 2008 geographical segmentation



- SA, NT and WA core cement and- -me markets = 2/3 revenues
- Sales into JV's only (not 50% share of sales out)
 - Sunstate, Qld
 - ICL, Vic/NSW
- Qld - only 6 months contribution from Hanson Building Products

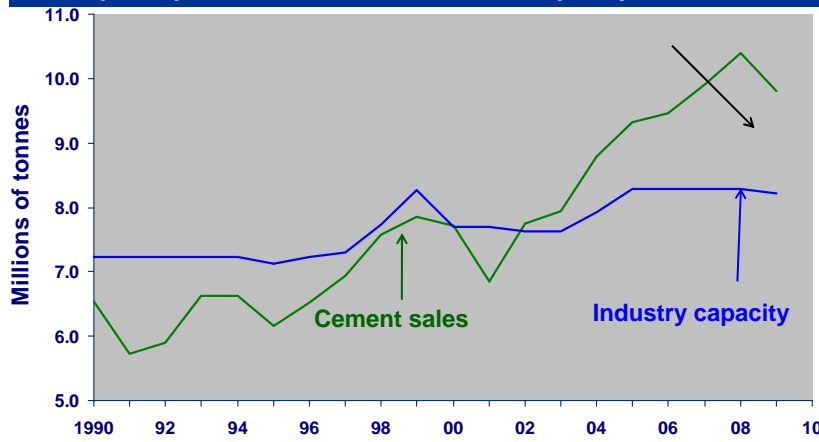
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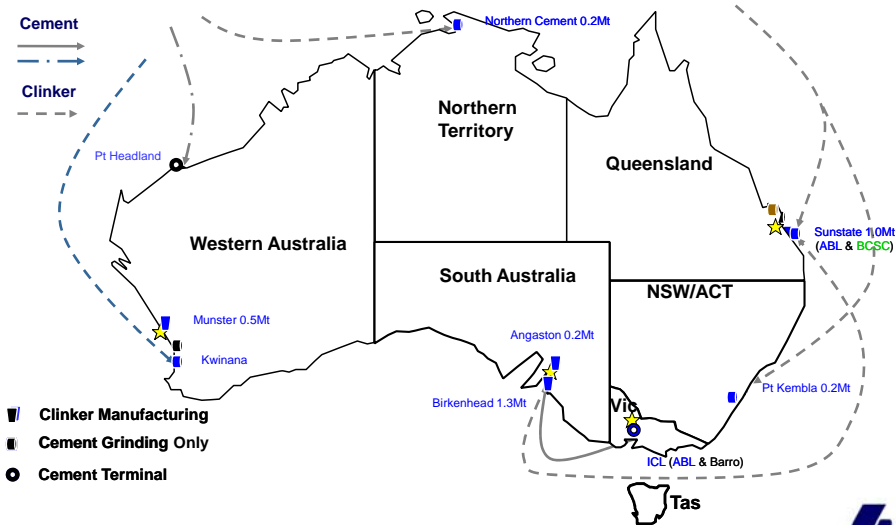


Australian cement capacity and demand

Industry capacity fully utilised since 2002
Imports provide buffer for domestic capacity utilisation



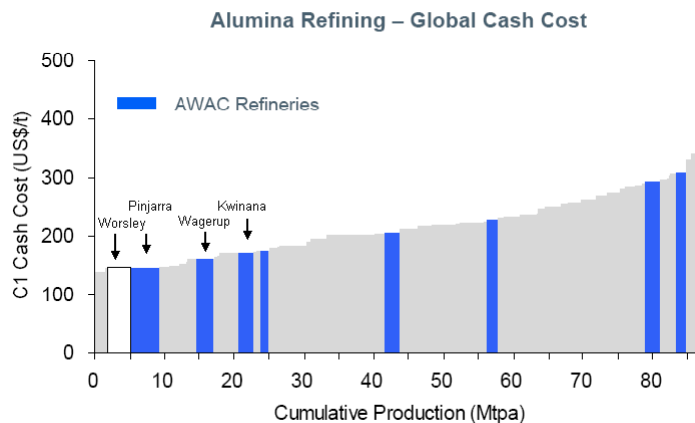
ABL Cement / Clinker flows



Cement and Lime contracts

- Imports backed by favourable long term contract positions
 - Clinker and freight price advantage
 - Lower price escalators in later contract years
- Import scale protects manufacturing base
 - Imports 1.5m tonnes in 2008 - cement, clinker and slag
 - Slag supply constraints in 2009
- 2009 recovery in \$A improves ABL margins
- Long term WA and SA cement supply contracts with Cement Australia signed. Expire end 2010
- Key WA alumina contracts expire mid 2012 and 2014

Australian alumina sector resilience

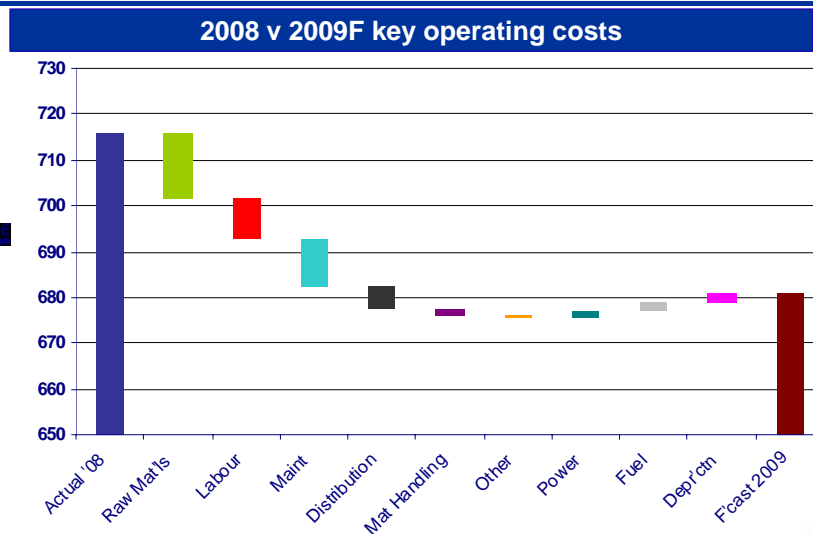


ABL profit optimisation plans

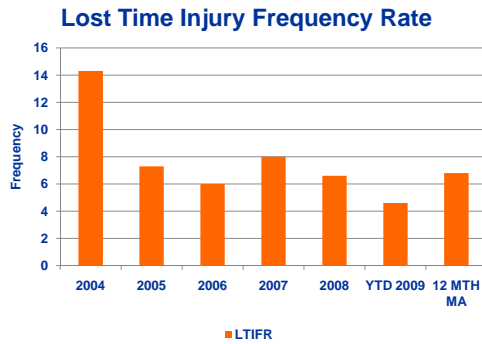
- The eight year construction sector growth cycle peaked during 2008
- ABL has implemented Divisional profit optimisation plans beginning Q4 2008
- Rigorous review of all input costs undertaken with focus on:
 - Cement and Lime \$10m target:
 - Contractor utilisation
 - Key contract pricing and sourcing
 - Maintenance planning expenditure and control
 - Concrete and Aggregates \$3.0m target
 - Increased use of alternative cementitious materials
 - Matching operating capacity to meet market demand
 - Masonry Products \$2.0m
 - Matching operating capacity to meet market demand \$3.0m
 - Circa \$1.4m 2009 cost of retrenchment



ABL profit optimisation plans



ABL Safety



- ABL measure includes contractors
- LTIFR = lost time injuries per million hours worked
- Steady improvement as ABL core systems are embedded in acquired companies
- Hanson high standards

Emissions update – ABL Position

- ABL has a higher carbon intensity due to high primary material production (cement and lime manufacture) - 3mtCO₂-e
- Government White Paper Dec 2008 recognises cement and lime industries as Energy Intensive Trade Exposed (EITE)
- ABL began National Greenhouse Energy Reporting July 2008
- ABL has held back on EITE accreditation until measures and timing certain (1 May 2009 initial deadline)
- ABL is progressing strategies to mitigate the future carbon risk
 - Optimising plant efficiency to benchmark standards
 - Substitution of cementitious additives and limestone fillers
 - Targeting carbon offsets such as increased use of biomass fuels

Emissions update - ETS

ABL supports the implementation of an Australian emissions trading scheme

- 'Warm' start critical to manage commercial and social impacts
- Previous concern over rushed 2010 implementation date
- Free carbon allocations for trade exposed emissions intensive industries (EITE)
- Realistic allocation decay to match international ETS progress
- Carbon price ceiling to manage unforeseen economic impacts
- Government has latterly announced
 - Top tier EITE cover increased to 95%
 - 2011 revised implementation \$10/t carbon price ceiling Yr 1

2009 Cash flow optimisation

- Working capital management tightening through strict adherence to customer trading terms
- Resistance to customers seeking to extend trading terms
- Debtor days outstanding improvement over 2008 - no material bad debts YTD.
- Inventory management focus on cement spare parts and masonry product finished goods
- Capital expenditure constrained to essential, sustaining and short term payback only
- Continuation of Dividend Reinvestment Plan - 38% acceptances for 2008 final dividend
- 2009 year end gearing guidance - debt to equity <30%

2009 Outlook - market

- Based on previous recessionary cycles, ABL is predicting a one to two year decline in Australian construction activity of between 10% and 20%
- First homeowner stimulus is working as evidenced by residential approvals increased in April 5.1%
- Oct through Dec grant extension - partial mitigation of weakening commercial sector demand
- Upside regarding Government infrastructure stimuli, though realistic timing is estimated from Q1 2010 onwards
- ABL cement sales projection down circa 10%. Support from resource sector and regional infrastructure demand
- Lime down circa 2-3%. Weakness - non alumina, (nickel and steel)
- Lime strength - alumina and gold sectors (circa 85% of demand)

2009 Outlook – cash flow and earnings

- Focused profit optimisation plans are now engaged by all Divisions - secure \$15m EBIT benefit v 2008
- Benefits from lower cash rate and \$113.5m share placement – finance expense circa \$12m - \$15m below 2008
- Increase in 2009 free cash flow through effective working capital management and capital expenditure constraints
- ABL's 2009 dividend will be fully franked, though at the lower end of the Board's preferred 65% – 75% payout ratio range
- ABL's net profit after tax for 2009 expected to be between \$105m - \$115m

The background image is a composite of two industrial scenes. The left side shows a large industrial plant at night, with several tall towers and structures illuminated by lights against a dark blue sky. The right side shows a close-up, low-angle view of a large, curved metal structure, possibly a conveyor belt or part of a large vessel, with a complex lattice of steel beams supporting it. The overall image is divided into three triangular sections: a blue triangle on the left, a black triangle in the center, and a red triangle on the right.

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Presented by:
Andrew Poulter
Chief Financial Officer

The logo for Adelaide Brighton Ltd consists of a stylized white 'A' shape composed of two overlapping geometric forms, set against a red background.

Adelaide Brighton Ltd